

Webinar on

Activity-Based Cost Management

Learning Objectives

How there is a continuum of "direct costing"

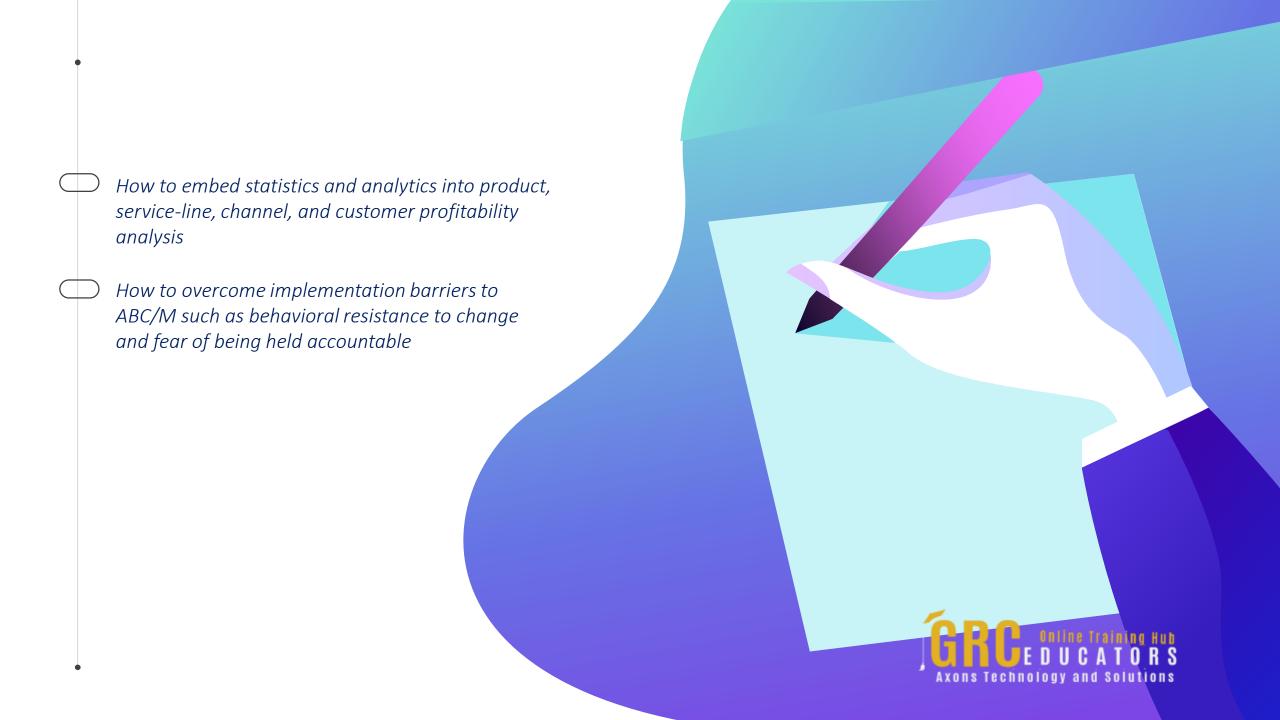
What trends have caused interest in ABC/M

How ABC/M complies with costing's "causality principle"

How to calculate profit and loss statements for channels and customers displaying profit margin layers

How to perform "predictive accounting" for capacity-sensitive driver-based budgets / rolling financial forecasts, what-if analysis, and outsourcing decisions





ABC is a key component of the increasingly popular enterprise and corporate performance management (EPM/CPM) systems.

PRESENTED BY:

Gary Cokins (Cornell University BS industrial engineering/operations research) 1971; Northwestern University Kellogg MBA 1974) is an internationally recognized expert, speaker, and author in enterprise and corporate performance management (EPM/CPM) systems. He is the founder of Analytics-Based Performance Management LLC www.garycokins.com.

On-Demand Webinar

Duration: 60 Minutes

Price: \$200

Webinar Description

Critics have claimed that traditional managerial accounting is at best useless and at worst dysfunctional and misleading. Today's general ledger and budgeted spending systems support departmental and "stovepipe" managerial philosophies. In contrast, activity-based cost management (ABC/M) information supports process-based thinking. ABC is a key component of the increasingly popular enterprise and corporate performance management (EPM/CPM) systems.

Cross-functional processes are now recognized as the integrating theme for how work gets done, how outputs are produced, and how customers get served. Only ABC/M can bring truly accurate fact-based measures and visibility to costs. ABC/M does not use broadly averaged cost allocations but rather traces cost using cause-and-effect activity cost drivers. The resulting cost visibility informs the manager about what things costs and more importantly why things have costs. ABC/M goes beyond product costing to also measure channel and customer profitability.



ABC/M also helps reduce costs and improve productivity by reporting per-unit costs that can be used as benchmarks and to monitors cost trends. ABC/M can also associate costs with value, quality, and waste, with their strategic importance, with their level of performance, and other "attributes" of work. All of this cost and trait data are further translated into which products, channels, customers or internal company-sustaining workforce staff cause and consume all of the resources......and in exactly what proportions.

Ultimately cost data is simply a means-to-ends where the ends are the decision-making of the organization. Today an emerging focus is to become a "learning organization." Unlike traditional accounting reports to which managers react by being happy or sad, ABC/M data makes them smarter!



Who Should Attend?

CxOs and CFOs

Supply chain analysts

CIO and information technology staff

Board of Directors

Financial officers and controllers

Managerial and cost accountants

Financial and business analysts

Budget managers, Strategic planners, Risk managers, Marketing and sales managers





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